

## MUNICIPAL PROFILE – ILEMBE DISTRICT MUNICIPALITY

MUNICIPALITY		
Municipal Profile		
Population	528 199	
2011 No. of Councillors	30	
2016 No. of Councillors	32	
Current Political make-up	African National Congress	8
	Democratic Alliance	1
	Inkatha Freedom Party	2
	National Freedom Party	1
	Local To District	18
2011 Registered Voters	260 496	
2014 Registered Voters	304 519	

DETAILS OF THE OFFICE BEARERS									
MUNICIPALITY	NAME OF SPEAKER	POLITICAL PARTY	ELECTION OF EXECUTIVE COMMITTEE (Formula: [number of party seats ÷ by total number of councillors) x size of EXCO			NAME OF MAYOR	POLITICAL PARTY	NAME OF DEPUTY MAYOR	POLITICAL PARTY
			NO. OF MEMBERS	NAMES OF MEMBERS	POLITICAL PARTY				
Ilembe District	TE Msweli	ANC	5	S W Mdabe A. Badu T J Zondo M D Shandu M S Motala	ANC ANC ANC ANC IFP	S W Mdabe	ANC	M D Shandu	ANC

CONTACT DETAILS OF SECTION 54/56 MANAGERS		
Ilembe District	Designation	Contact Details
Mr N.G. Khumalo	Acting Municipal Manager	<a href="mailto:geoffrey.khumalo@ilembe.gov.za">geoffrey.khumalo@ilembe.gov.za</a>
Mr Kuhle Mthonjeni	Director Technical Services	kuhle.mthonjeni@ilembe.gov.za
Mr Geoffrey Kumalo	Director Corporate Services	geoffrey.khumalo@ilembe.gov.za
Ms. Z.M Nqala	Acting Director Community Services.	032 437 9300
Mr M. Chandulal	CFO	032 437 9300

## **PILLAR ONE: PUTTING PEOPLE FIRST**

### **Ward Committee Establishment**

All 74 ward committees were established in line with the provincial guidelines on Ward Committee Operations and Functionality. The establishment process included the following elements:

- Customisation of provincial guidelines
- Adoption of the ward committee establishment and operations policy
- Identification of stakeholders through a stakeholder register
- Election of ward committees
- Launch and swearing in of newly elected committees

As per the adopted policies, municipalities are encouraged to continuously to fill in all vacancies within their ward committees as soon as they become available.

### **Functionality Status**

Ward committee functionality assessments are conducted on quarterly basis to assess the functionality status of ward committees in a district. Evidence submitted by municipalities is verified by officials from the municipality and the department. Verified functionality assessments conducted during the period April to June 2016 under Ilembe District

Name of LM	Total number of wards	Number of functional wards	Number of non-functional wards	Comments
Mandeni	17	2, 6, 11 & 17	1, 3, 4, 5, 7, 8, 9, 10, 12, 13, 14, 15 & 16	Lack of evidence on community meetings and ward reports
Kwadukuza	27	0	27	Non-submission of evidence in all indicators
Ndwedwe	19	3, 6, 7, 12, & 14	1, 2, 4, 5, 8, 9, 10, 11, 13, 15, 16, 17, 18 & 19	Lack of evidence in ward reports and community meetings
Maphumulo	11	0	11	No evidence on wards committee meetings and ward reports
Total	74	9	65	

### **Out of Pocket Expense Implementation**

All four municipalities under Ilembe District have developed policies on the payment of out of pocket expenses to ward committees. Three municipalities (Mandeni, Ndwedwe and Maphumulo) under the district have been receiving a grant allocation through the equitable share, to compensate for ward committee activities.

Name of LM	Total no of wards	Out of pocket expense per municipality
Mandeni	18	R1000
Kwadukuza	29	R1200
Ndwedwe	19	R720
Maphumulo	11	R600
Total	77	

### **Community Feedback Meeting**

The following table provides the total number of community feedback meetings convened by ward councilors during the period April to June 2016 in the district.

*Table of Community report back Meetings*

Name of LM	Total Number of wards	Number of community report back meetings convened by ward councillors	Comments
Mandeni	17	9	No evidence of meetings submitted for some wards
Kwadukuza	27	0	No evidence of meetings submitted for all wards
Ndwedwe	19	5	No evidence of meetings submitted for some wards
Maphumulo	11	0	No evidence of meetings submitted for all wards
	<b>74</b>	<b>9</b>	

#### **Traditional leadership Representation and Participation**

There is representation of Traditional leadership in the ward committees and there are invited to participate in the council

#### **CDW PROGRAMME**

The purpose of CDWs as to “work with government and other stakeholders in order to help bridge the gap between government and the community, strengthen the integration and coordination between services provided by government and access to the services by communities”. The objective of the programme is to:

- i. Improve Service delivery an accessibility of services
- ii. Assist with governmental coordination , both between different spheres and different line departments
- iii. Facilitate community development and strengthen interaction between government and communities and
- iv. Support participatory democracy,

CDWs provide administrative support in the war rooms and coordinate profiling, making referrals to government departments under Operation Sukuma Sakhe (OSS) and participate in integrated service delivery initiatives such as Operation MBOs. CDWs are involved in Community Mobilization for IDP Roadshows and MEC visits in the district.

CDWs are also playing the vital role in supporting the implementation of the Back to Basics Programme (B2B). Back to Basics is aimed at strengthening local government by getting the basics right, and local government, together with other spheres of government. Cabinet has resolved that B2B must be integrated with OSS.

Ilembe District Municipality consists of 43 active CDWs and 37 functional war rooms. CDWs attend ward committee meetings to present government programmes, collect issues, collect information that might be related to service delivery protests and monitor ward committee functionality. CDWs assist in mobilizing communities to attend and they attend ward community/Public meetings to collect community issues for the attention of other stakeholders. CDWs refer issues to relevant Departments for interventions.

**Highlights for CDWs activities:**

**Ilembe District**

- Mandeni: Ward 01: Crime Awareness Campaign was held on the 21st September 2017 at Ward 01, Mbizimbelwe Sub-ward in Inkwazi Camp.
- On 25 October 2017, Ilembe District hosted the Launch of Transport Month at Mandeni Local Municipality. OSS: HOD Champion: Mr Tando Tubane attended the road project launch that was held at Mandeni in Ward 02.

**Contact Details:**

**District Support Manager: EPM Memela**

**Contact number : 082 386 9687**

**Email: Eugene.memela@kzncogta.gov.za**

# iLembe District Municipality



	<b>Maphumulo</b> Local Municipality		<b>Mandeni</b> Local Municipality
	<b>Ndwedwe</b> Local Municipality		<b>KwaDukuza</b> Local Municipality

## 1. PURPOSE

The purpose of this report is to apprise on the status of municipal services in the iLembe District Municipality, The district Municipality is made up of 4 local Municipalities namely Mandeni, KwaDukuza, Ndwedwe and Maphumulo.

## 2. BACKLOGS AND SERVICE DELIVERY

The table below accounts for backlogs that have been recorded by Statistic South Africa (StatsSA) as at 2011, when the survey was conducted.

**TABLE 1: ACCESS TO MUNICIPAL SERVICE IN ILEMBE DM**

Household access to services (% of total households)										
Municipality	Number of households	Piped (tap) water inside dwelling unit or yard or on community standpipe		households unserved	Pit latrine or higher LoS (pit, flush or chemical)		households unserved	Electricity (household connection)		households unserved
		households served	% served		households served	% served		households served	% served	
Mandeni	38 235	31 581	82.6	6 654	35 909	93.9	2 326	32 341	84.6	5 894
KwaDukuza	70 284	66 006	93.9	4 278	66 111	94.1	4 173	64 129	91.2	6 155
Ndwedwe	29 200	20 409	69.9	8 791	25 154	86.1	4 046	11 044	37.8	18 156
Maphumulo	19 973	9 213	46.1	10 760	16 169	81.0	3 804	6 790	34.0	13 183
iLembe district	157 692	127 209	80.7	30 483	143 343	90.9	14 349	114 305	72.5	43 387

**Access to Water:** 80.7% of households in iLembe DM have access to water inside their dwelling units or on community standpipes. Of the 80.7%, 69.9% is in Ndwedwe LM. Maphumulo LM is the least served municipality with 46.1% access to safe drinking water.

**Access to Electricity:** 72.5% of households in iLembe DM have access to electricity in their dwelling units. Of the 72.5%, 37.8% is in Ndwedwe LM. Ndwedwe LM is the least served, with only 37.8% of households with access to a household connection.

**Access to Sanitation:** 90.9% of households in iLembe DM have access to an acceptable standard of sanitation. Of the 90.9%, 88.9% is in Ndwedwe LM. Maphumulo LM is the least served with 81% of households with access to standardized sanitation facilities.

### 2.1 CAPEX ALLOCATION

iLembe District has been allocated the following grants to address service delivery backlogs across its jurisdiction for the MTEF period, namely;

**TABLE 2: ILEMBE DM CAPEX ALLOCATION**

GRANT	2015/16 FY	2016/17 FY	2017/18 FY	TOTAL ALLOCATION
RBIG	126 166	100 000	130 000	356 166
MIG	189 590	197 555	209 495	596 640
MWIG	140 154	42 032	80 644	182 186
<b>TOTAL</b>				<b>1 134 992</b>

LM's under iLembe District have been allocated the following grants to address service delivery backlogs across its jurisdiction for the MTEF period, namely;

**TABLE 3: 3.1 MANDENI LM CAPEX ALLOCATION**

GRANT	2015/16 FY	2016/17 FY	2017/18 FY	TOTAL ALLOCATION
MIG	34 263	35 526	37 419	107 208
INEP munic (Reticulation)	10 000	15 000	18 000	43 000
INEP eskom (Bulk)				
<b>TOTAL</b>				150 200

**TABLE 3: 3.2 KWADUKUZA LM CAPEX ALLOCATION**

GRANT	2015/16 FY	2016/17 FY	2017/18 FY	TOTAL ALLOCATION
MIG	49 984	51 925	54 834	156 743
INEP munic (Reticulation)	18 000	18 000	10 000	26 000
INEP eskom (Bulk)				
<b>TOTAL</b>				182 743

**TABLE 3: 3.1 NDWEDWE LM CAPEX ALLOCATION**

GRANT	2015/16 FY	2016/17 FY	2017/18 FY	TOTAL ALLOCATION
MIG	28 907	29 939	31 485	90 331
INEP munic (Reticulation)	9 000	9 700	12 000	30 700
INEP eskom (Bulk)				
<b>TOTAL</b>				121 031

**TABLE 3: 3.1 MAPHUMULO LM CAPEX ALLOCATION**

GRANT	2015/16 FY	2016/17 FY	2017/18 FY	TOTAL ALLOCATION
MIG	21 689	22 409	23 489	67 587
INEP munic (Reticulation)	8 000	8 500	12 000	28 500
INEP eskom (Bulk)				
<b>TOTAL</b>				67 615

**2.2 ACCESS TO ELECTRICITY**

First priority has been given to those areas which have sufficient bulk capacity in their proximity. Where the bulk capacity is inadequate at present, the provision of additional bulk capacity has been prioritized, before the individual household connections can be addressed.

**2.2.1 Identified Electrification Projects**

The iLembe DM has various projects over the MTEF period from the INEP Municipal grant. The under listed projects have been identified for implementation to address backlogs over the three year period.

**TABLE 4.1: ELECTRIFICATION PROJECTS**

LOCAL MUNICIPALITY	PROJECT NAME	PROJECT AMOUNT
<b>Mandeni</b>	Makhwanini	R15, 000, 000. 00
	Mangeza	
	Ifalethu	
<b>Kwadukuza</b>	Samkhamkhanya	R12, 000, 000. 00
	Twele	
	Driefontein	
	Mdlebeni	
	Mahlabathini	

<b>Ndwedwe</b>	Gogovuma	R8, 000, 000. 00
	Kwafaya	
	Luthuli	
	Mhlonhlweni/Nhlalakahle	
<b>Maphumulo</b>		R8, 000, 000. 00

### 2.3 ACCESS TO WATER

Statistics South Africa (StatsSA) data shows that there are still households that do not have formal access to water (i.e. water piped in dwelling) are still existent. . The data below is extracted from a study conducted by the Department of Water Affairs (DWA) published in March 2013, titled “24 Priority District Municipalities: Water Services Acceleration Programme”. The report classifies communities with no access to water namely;

Class 1 : Communities having no formal water infrastructure

Class 2 : Communities requiring extension to existing infrastructure

Class 3 : Communities with access to infrastructure but no access to water because of functionality problems

Class 3 : Communities with access to infrastructure but no access to water because of source problems

**TABLE 5: ACCESS TO WATER**

DISTRICT MUNICIPALITY	Class	Total No. of Settlements	Total No. of HH	Total Population	Total No. of Needy HH
<b>ILEMBE</b>	1	2 195		181 564	22 957
	2	916		317 252	17 274
	3	7 565	124	809 555	61 701
	4	2 215	20 661	137 745	13 907
				<b>TOTAL</b>	<b>112 839</b>

### 2.4 WATER QUALITY ASSESSMENT

Once a year, a study is conducted by the Department of Water Affairs (DWA) which assesses the quality of drinking water; Blue Drop; and waste water treatment plants namely the Green Drop. The quality and final scoring of the District is determined by a number of key indicators. DWA has made the following commentaries pertaining to each assessment for iLembe DM as per the latest 2012 report;

**TABLE 6: WATER QUALITY**

<b>BLUE DROP</b>	<b>2012</b>		<b>2011</b>		<b>2010</b>
Ilembe (& Umgeni Water)	95.38 %	▲	85.54 %	▲	50.80 %
<b>GREEN DROP</b>	2012		2011		2009 / 2010
	New "risk methodology low score = beter		Old performance methodology high score = beter		Old performance methodology high score = beter
Ilembe	55.30 %		80.40 %	▲	43.00 %

(Source: DWA)



#### 2.4.1 Blue Drop Assessment

On closer inspection, some systems showed remarkable improvements. Unfortunately, the significant decline in performance measured in other systems needs to be closely monitored by the municipality and where applicable, service providers. The Department of Water Affairs is confident that the iLembe District Municipality, supported by WSSA, Umgeni Water and Siza Water will put systems in place to prevent further decline in service delivery, and where needed, will urgently improve the quality of drinking water supplied to residents. (DWA 2012)

#### 2.4.2 Green Drop Assessment

The iLembe District Municipality wastewater service performance varies from excellent to unsatisfactory. The municipal score of 80.4% indicate that expectations of the Green Drop programme are not met as yet.

### 2.5 MUNICIPAL INFRASTRUCTURE GRANT

#### 2.5.1 iLembe District Municipality

The District Municipality has been allocated the sum of R 579, 874 million over the 3 year MTEF period for the Municipal Infrastructure Grant (MIG). The municipality has sufficient approved projects for full commitment over the MTEF period. This fund was granted by the National Department of COGTA which tackles an array of service delivery backlogs that are determined by the MIG Formula. The municipality was allocated R 184, 985 million and has spent 65, 72% as at end of May 2015; of its allocation for the 2014/15 financial year. Listed below are projects currently under construction by the iLembe District Municipality:

**TABLE 7: iLembe DM MIG PROJECT LIST**

PROJECT NAME	PROJECT AMOUNT
Ozwothini Gcwensa Phambela Water Scheme (AFA) MIS 192461, 209101	43 751 639.00
Ngcebo Community Water Supply	50 489 340.80
Hlimbithwa 2 water Scheme (AFA) MIS 160381	13 233 615.00
San Souchi - Bulwer Farm Water Extension (AFA - 195607 )	34 488 365.00
Macambini Water Supply Phase 2 (AFA)	101 076 781.00
Hlimbithwa 1 Water Supply Scheme (AFA1) MIS 171646	12 428 025.00
Ozwothini - Gcwensa / Nodwengu Water	31 078 364.00
Ndulinde Water Supply Scheme	116 579 664.00
Ngcebo - KwaDukuza Water Supply Scheme (AFA) MIS 216553	326 474 169.00
Mthombisa Water Supply Project	4 468 754.00
Inyoni Housing Development Bulk Sewer Project	9 367 407.00
Inyoni Housing Development Bulk Water Project	49 249 816.00
Mandeni LM Sanitation Master Business Plan	82 657 141.00
Ndwedwe LM Sanitation Master Business Plan	146 996 597.00
Balcom KwaSizabantu Regional Water Supply Scheme	143 973 488.00
Maphumulo LM Area Business Plan	204 074 386.00
Swayimane, Mslili, Ndaka and Hoqweni Community Water Supply Scheme - DC 29	39 159 125.00
Groutville "D" Bulk Sanitation	60 000 000.00
iLembe Regional Sports and Recreation Complex	60 009 069.03

#### 2.5.2 Mandeni Local Municipality

The Municipality has been allocated the sum of R 44, 657 million over the 3 year MTEF period for the Municipal Infrastructure Grant (MIG). For 2014/15 the municipality was allocated R 44 657 million; of its allocation expenditure as at end of May 2015 was 76.90%. Listed below are projects currently under construction by the ILembe District Municipality:

PROJECT NAME	PROJECT AMOUNT
Masomonce Mini-Bus Route (AFA) MIS 202109	12 658 761.05
Nyoni Taxi Route Phase 1 (AFA) MIS 204211	4 659 840.62
Sundumbili Roads - Phase 6 (AFA) MIS 206783	16 795 849.17
Nyoni Route Phase 2	5 985 906.00
Sundumbili Roads Phase 7 (AFA) MIS 211888	30 221 425.00
Upgrading of Newark Drive, Tugela	16 396 984.00
Nyoni Taxi Route - Phase 3 (AFA) MIS 226818	38 564 692.72
Construction of sidewalks	6 000 000.00
Sportsfields-Chappies Sundumbili(W14); Kwachile Macambini(W8); Padianagar(W3); Highview Park(W3)	9 632 247.01
Rehabilitation of gravel roads in wards 2, 3 and 9, Mandini	15 757 938.99
Construction of a Community Hall	5 050 000.00

### 2.5.3 KwaDukuza Local Municipality

The Municipality has been allocated the sum of R 151 034 million over the 3 year MTEF period for the Municipal Infrastructure Grant (MIG). For 2014/15 the municipality was allocated R 47, 941 million; of its allocation expenditure as at end of May 2015 was 81.39%. Listed below are projects currently under construction by the ILembe District Municipality:

PROJECT NAME	PROJECT AMOUNT
Shakashead Community Hall	781 760.00
Dube Village Bus Route	800 000.00
Sakhumkhanya Bus Route Phase 3	2 000 000.01
Mgigimbe Community Hall (AFA) MIS 230356	2 208 683.00
Nonoti Main Road	1 500 000.00
Chief Albert Luthuli Bus Route	1 265 000.00
Steve Biko Bus Route Phase 3	2 000 000.00
Mnyundwini Bus Route (AFA) MIS 230292	4 598 674.00
Malende Bus Route Phase 2 (AFA) MIS 230299	3 526 676.00
Nyathikazi Bus Route Phase 4	2 000 000.00
Mbozamo (North Exit) Bus Route	1 140 000.00
Shakaville Wellness and Fitness Centre	707 000.00
Nyathikazi Sports Field	83 886.47
Etete Bus Route (AFA) MIS 230303	3 847 641.00
Ohlanga Clinic Access Road (M2 & M3)	2 324 400.00
Sakhumkhanya Access Road (M4)	2 952 616.00
Siyembezi Access Road (M2) (AFA) MIS 230351	5 005 258.00
Groutville (Graveyard) Access Road	1 067 968.00
Chris Hani Community Hall	1 324 691.00
Sokesimbone Community Hall	1 324 691.00
Ntshawini / Hlalanathi Link Road (M2) (AFA) MIS 230352	8 782 538.00
Shakashead Link Road	3 769 297.00
Malende Access Road Phase 3 (M4) (AFA) MIS 229927	4 154 904.00
Chris Hani Access Road Phase 3 (M1)	2 267 578.00

PROJECT NAME	PROJECT AMOUNT
Shayamoya Sports Field	1 272 158.00
Sakhumkhanya Access Road Phase 5 (M1)	2 889 795.00
Nonoti Main Road Phase 2 (M12-4)	8 316 000.00
San Succi Access Road (M1-5)	5 400 000.00
Sokhiesimboni Access Road Phase 4 (M1-6)	2 880 000.00
Shayamoya Access Road (M8-1)	1 350 000.00
Charlottedate Observation Rock Access Road (M10-1)	1 350 000.00
Charlottedate Route 2 Extension Access Road (M10-2)	1 350 000.00
Chris Hani Access Road Phase 4 (M11-3) (AFA) MIS 230355	4 580 052.00
Rocky Park Recreation Ground	2 132 500.00
Madundube Community Hall	1 176 000.00
Etete Sports Field	1 272 158.00
Sokesimbone Sports Field	1 324 691.00
Ohlanga Community Hall	1 175 999.99
Groutville: Priority 1: Phase 2: Chris Hani, Lloyds and Ntshaweni: Water and Sanitation	31 337 230.43
Groutville Priority 5 Internal Sewer Infrastructure	7 795 030.00
Groutville Priority 2 Internal Sewer Infrastructure	19 965 339.45
Groutville D Bulk Sanitation Services	56 000 000.00
Ekamu Road Upgrade (AFA) MIS 229415	8 375 943.00
Qwabe Access Road	1 680 000.00
Ronald Jack Access Road	1 680 000.00
Madundube Sportfield - Ward 27	4 976 037.00
The Rehabilitation of Lloyd Roads (Ward 14)	6 922 643.00
Ntshawini Priority 1 and 4	12 677 465.00
Madlala Bus Route (Ward 10)	12 342 128.00
Mkhabeni to Mabhodweni Road (Ward 27)	6 808 769.00
Charlottedale Ext to Dube Village (Ward 10 & 12)	5 809 096.00

#### 2.5.4 Ndwedwe Local Municipality

The Municipality has been allocated the sum of R 84,411 million over the 3 year MTEF period for the Municipal Infrastructure Grant (MIG). The municipality has sufficient approved projects for full commitment over the MTEF period. This fund was granted by the National Department of COGTA which tackles an array of service delivery backlogs that are determined by the MIG Formula. As at end of May 2015; the municipality has currently expended 79.30% of its allocation for the 2014/15 financial year. Below is a list projects currently under construction by the Ndwedwe Municipality:

**TABLE 8: NDWEDWE LM MIG PROJECT LIST**

PROJECT NAME	APPROVED MIG FUNDING
Mayelisweni Bridge and Access Road	4 333 113.33
Gonothini Bridge (AFA) MIS 211791	4 724 239.58
Nhlambamkhosi Road (AFA) MIS 211291	1 950 766.70
Forty Access Road	8 405 000.00
Waterfall Gravel Access Road	7 175 000.00
Cibane Sports field (AFA) MIS 213718	4 707 267.78
Mbuyeni Sports Field (AFA) MIS 213719	3 145 073.68
Sidumbini Sports Field	2 383 076.52
Pharuka Gravel Access Road (AFA) MIS 211199	942 791.64
Nhlangwini Access Road	3 752 400.00
Mthebeni Access Road	3 462 815.00
Bhovungane Access Road	3 752 400.00
Sambaba Bridge	6 228 000.00
Musgrave Access Road in ward 05	2 942 800.00

Nquzana Access Road in Ward 16	1 543 602.72
Mary Gray Sport Centre in ward 07	5 000 000.00
KwaHlophe Sportfield in ward 19	3 768 840.00
Molla Sportfield in Ward 18	4 200 000.00
Mona Bridge in ward 11	6 000 000.00

### 2.5.5 Maphumulo Local Municipality

The Municipality has been allocated the sum of R 65, 608 million over the 3 year MTEF period for the Municipal Infrastructure Grant (MIG). The municipality has sufficient approved projects for full commitment over the MTEF period. This fund was granted by the National Department of COGTA which tackles an array of service delivery backlogs that are determined by the MIG Formula. As at end of May 2015; the municipality has currently expended 58.05% of its allocation R 21 070 million for the 2014/15 financial year. Below is a list projects currently under construction by the Ndwedwe Municipality:

PROJECT NAME	APPROVED MIG FUNDING
Ntunjambili Roads	15 705 900.01
Construction of Fundani Gravel Road	7 602 167.04
Mbusweni Road	6 055 006.26
Maphumulo Taxi Rank	8 689 723.42
Samungu Road	8 844 879.73
Phase 2 - Construction of Sidewalks	1 234 620.00
Mambulu Road	8 440 742.40
Emnyameni Sports Complex	15 988 498.86
Tunnel Farming	6 982 199.06
Phase 2, 3, and 4 - Khatha Road	21 465 422.37
Ward 3 Multipurpose Community Hall/Creche	3 560 904.00
Ward 4 Community Hall/Creche	3 560 904.00
Ward 06 Community Hall/Creche	3 560 904.00
Ward 05 Community Hall/Creche	3 560 904.00

## 2.6 MASSIFICATION

- A total of R 9 931million was paid over to the District Municipality in 2014/15.
- R 19 million was transferred to Ndwedwe LM in 2014/15 and is 100% expended;
- R 3, million was transferred in 2014/15 to Maphumulo LM, and is 0% expenditure as at end of May 2015.

**TABLE 9: ILEMBE DM MASSIFICATION PROJECTS**

PROJECT NAME	IMPLEMENTING AGENT	PROJECT CATEGORY	MASSIFICATION FUNDS	TOTAL EXPENDITURE	BALANCE LEFT TO SPEND ON PROJECT	EXPENDITURE
Mandeni WCDM	Ilembe District Municipality	Water	R 9 931 000.00	R 2 796 739.54	R 7 134 260.46	28.16%
Malovana/Khethokuhle	Maphumulo Municipality	Electricity	R 3 000 000.00	R 0.00	R 3 000 000.00	0.00%

**TABLE 10: ACCESS TO SERVICES IN KWADUKUZA LM**

MN	WardNo	Population	Households	% Electricity used for Light	% Flush Toilets (Sewerage)	% Water Piped In Dwelling	% Water Source = Water Scheme
KwaDukuza	1	7446	1803	72.55%	1.89%	3.61%	64.39%
KwaDukuza	10	10216	2715	95.06%	5.86%	20.00%	71.38%
KwaDukuza	11	9198	2769	88.30%	21.20%	28.06%	80.21%
KwaDukuza	12	11450	3139	86.81%	2.13%	11.09%	94.55%
KwaDukuza	13	8528	2448	82.84%	59.35%	63.44%	90.69%
KwaDukuza	14	8210	2249	97.15%	2.76%	3.87%	98.35%
KwaDukuza	15	11716	3825	89.20%	12.58%	16.42%	89.59%
KwaDukuza	16	9570	2746	92.17%	84.01%	85.32%	91.92%
KwaDukuza	17	6808	1954	95.29%	88.89%	88.54%	88.23%
KwaDukuza	18	8081	2292	93.94%	83.42%	52.40%	98.56%
KwaDukuza	19	7962	2488	96.70%	97.99%	95.70%	98.03%
KwaDukuza	2	9284	2950	97.36%	91.80%	80.71%	86.85%
KwaDukuza	20	3506	1211	88.19%	6.94%	16.02%	94.72%
KwaDukuza	21	6992	2349	68.45%	11.96%	10.09%	18.77%
KwaDukuza	22	11692	4089	95.65%	76.57%	80.07%	89.58%
KwaDukuza	23	11159	3247	97.47%	3.57%	4.90%	95.81%
KwaDukuza	24	11503	3235	95.27%	6.37%	12.33%	88.07%
KwaDukuza	25	8210	1800	81.89%	1.61%	3.67%	48.00%
KwaDukuza	26	6132	2406	88.24%	5.90%	10.89%	87.07%
KwaDukuza	27	6673	1685	74.42%	5.70%	6.94%	23.80%
KwaDukuza	3	6129	2194	75.34%	33.27%	33.23%	58.34%
KwaDukuza	4	8720	3734	92.72%	9.37%	7.31%	92.10%
KwaDukuza	5	7867	2182	92.67%	56.42%	18.56%	96.56%
KwaDukuza	6	7611	3015	99.04%	96.88%	97.11%	98.54%
KwaDukuza	7	11158	3521	87.93%	6.08%	6.93%	73.64%
KwaDukuza	8	7897	2430	96.87%	5.56%	3.66%	98.64%
KwaDukuza	9	7471	1808	90.82%	2.60%	9.18%	86.95%

**TABLE 11: ACCESS TO SERVICES IN MAPHUMULO LM**

MN	WardNo	Population	Households	% Electricity used for Light	% Flush Toilets (Sewerage)	% Water Piped In Dwelling	% Water Source = Water Scheme
Maphumulo	1	8499	1850	65.24%	2.27%	4.65%	20.16%
Maphumulo	10	9815	2122	69.46%	3.96%	13.71%	17.53%
Maphumulo	11	6803	1363	16.80%	1.91%	2.35%	1.83%
Maphumulo	2	9806	1895	3.17%	0.05%	0.79%	50.24%
Maphumulo	3	8375	1668	23.20%	0.12%	1.50%	10.43%
Maphumulo	4	10173	2171	45.09%	0.92%	7.74%	16.44%
Maphumulo	5	10586	2036	7.71%	0.44%	4.72%	25.64%
Maphumulo	6	7525	1677	19.32%	11.57%	19.32%	18.84%
Maphumulo	7	7977	1581	14.93%	0.38%	1.08%	41.18%
Maphumulo	8	9232	1981	36.70%	1.26%	5.81%	21.15%
Maphumulo	9	7933	1628	58.85%	1.41%	5.41%	9.95%

**TABLE 12: ACCESS TO SERVICES IN NDWEDWE LM**

MN	WardNo	Population	Households	% Electricity used for Light	% Flush Toilets (Sewerage)	% Water Piped In Dwelling	% Water Source = Water Scheme
Ndwedwe	1	6530	1997	72.86%	21.98%	19.98%	31.85%
Ndwedwe	10	8310	1481	5.54%	0.74%	6.21%	30.59%
Ndwedwe	11	7747	1495	11.10%	1.54%	2.27%	68.49%
Ndwedwe	12	10870	2171	67.25%	5.02%	28.83%	77.38%
Ndwedwe	13	8882	1608	56.16%	10.14%	21.64%	84.70%
Ndwedwe	14	6612	1119	46.74%	10.28%	7.77%	83.11%
Ndwedwe	15	6724	1468	57.77%	10.90%	30.04%	63.69%
Ndwedwe	16	7786	1377	11.91%	0.22%	1.09%	12.42%
Ndwedwe	17	7317	1348	42.66%	0.52%	3.71%	1.41%
Ndwedwe	18	7077	1384	16.62%	1.23%	3.90%	43.14%
Ndwedwe	19	8959	1646	7.65%	1.22%	3.04%	91.01%

Ndwedwe	2	5570	1095	18.36%	0.37%	0.73%	46.94%
Ndwedwe	3	9042	2992	49.87%	7.02%	6.82%	12.57%
Ndwedwe	4	6417	1304	28.22%	0.46%	1.99%	25.77%
Ndwedwe	5	6405	1310	63.59%	0.15%	1.15%	13.66%
Ndwedwe	6	9029	1912	33.47%	0.73%	5.18%	13.39%
Ndwedwe	7	5007	983	6.10%	0.71%	1.63%	38.86%
Ndwedwe	8	7449	1472	10.19%	3.33%	9.58%	62.77%
Ndwedwe	9	5084	1038	59.15%	0.39%	2.41%	13.58%

**TABLE 13: ACCESS TO SERVICES IN MANDENI LM**

MN	Ward	Population	Households	% Electricity used for Light	% Flush Toilets (Sewerage)	% Water Piped In Dwelling	% Water Source = Water Scheme
Mandeni	1	8174	1351	91.78%	1.48%	2.29%	55.51%
Mandeni	10	8216	2722	79.39%	10.91%	12.56%	65.65%
Mandeni	11	7938	2008	83.72%	0.35%	2.49%	41.68%
Mandeni	12	12957	3606	92.82%	3.80%	5.27%	67.05%
Mandeni	13	3560	1163	99.31%	98.97%	60.10%	97.94%
Mandeni	14	9774	2894	99.55%	95.47%	82.14%	97.37%
Mandeni	15	4059	1542	95.59%	87.09%	81.26%	98.31%
Mandeni	16	9185	3093	88.94%	2.07%	14.65%	56.09%
Mandeni	17	5691	2692	93.87%	1.34%	14.71%	81.87%
Mandeni	2	8503	1612	48.51%	1.12%	3.72%	18.92%
Mandeni	3	8163	2334	85.13%	57.33%	55.70%	54.46%
Mandeni	4	9852	3301	88.03%	28.63%	23.08%	61.44%
Mandeni	5	7054	1370	73.07%	2.85%	9.12%	69.71%
Mandeni	6	6859	1391	41.91%	0.36%	1.15%	0.36%
Mandeni	7	9516	3285	94.92%	49.68%	45.72%	80.37%
Mandeni	8	9357	2056	60.21%	12.45%	10.99%	39.06%
Mandeni	9	9222	1813	38.61%	1.49%	3.86%	14.51%



## **DISASTER MANAGEMENT**



cogta

Department:  
Co-operative Governance and Traditional Affairs  
PROVINCE OF KWAZULU-NATAL

Ilembe District Municipality has a functional District Disaster Management Centre (DDMC) which is established in terms of Disaster Management Act, however the District does not have Firefighting capacity. The District Disaster Management Centre building for iLembe was completed in 2015 and is situated at No 12 Haysom Road – KwaDukuza. It was officially launched by the Honourable MEC Nomusa Dube Ncube on the 6<sup>th</sup> of August 2015. Mr. Sifiso Ngubane is appointed as the Head of the Centre. Currently three (03) permanent disaster management personnel are supporting operations of the Centre. In terms of the current District Disaster Management Organogram, the following positions will be filled at the beginning of 2017/18 financial year:

- One (1) Senior Disaster Management Officer (Operational);
- Two (2) Disaster Management Officers; and
- One (1) Administrative Assistant

The family of four local municipalities i.e. Mandeni, KwaDukuza, Ndwedwe and Maphumulo have also established disaster management units though there is still a challenge with staff capacity. To date, KwaDukuza has employed two (02) permanent personnel and one (01) temporary intern. Ndwedwe local municipality have employed three (03) permanent personnel while Mandeni and Maphumulo local municipalities have employed one (01) permanent person to solely deal with disaster management issues.

### **DISASTER MANAGEMENT ADVISORY FORUMS**

Ilembe District Municipality has established a Disaster Management Advisory Forum and meets on quarterly basis or as and when necessary. The DDMAF is functional, with a reasonable attendance by relevant stakeholders. All the recommendations and deliberations get submitted to the Economic Development and Planning, Environmental Health and Safety Portfolio Committee, which is an internal portfolio committee that deals with matters relating to Disaster Risk Management in the District. All four local municipalities have established their Disaster Management Advisory Forums that also sit on a quarterly basis.

### **DISTRICT DISASTER RISK MANAGEMENT PRACTITIONERS FORUM**

Ilembe District Municipality Disaster Risk Management Practitioners forum has been established and comprises of all four (04) Local Municipalities. The meetings are held on monthly basis with the main objective of sharing experiences and best practices as well as to ensure that there is a uniform and integrated approach on disaster management as envisaged by disaster management legislation

and policy frameworks. Disaster Risk Management Practitioners forum meetings are held during the first week of every month and are also utilized as a platform to discuss disaster management operations and to finalize all the monthly reports for submission to internal stakeholders , and to the Provincial Disaster Management Centre (PDMC). The Practitioners forum meetings are also utilized to capacitate all District Practitioners on Disaster Management Targets as set out in the Municipal SDBIP.

### **DISASTER MANAGEMENT PLANS**

ILembe District Municipality recently completed the process to review their Disaster Management Frameworks and Disaster Management Plans that were developed in 2008 and 2009, respectively. The current review (during 2016/17 financial year) also took into consideration the requirements on the recent Disaster Management Amendment Act No 16 of 2015. The Disaster Management Plan and Framework have been presented during a recent Council Workshop, and will be adopted during the 2016/17 financial year. The review of iLembe District Disaster Management Plan and Framework has been a consultative process that included the family of local municipalities and other disaster management stakeholders.

### **DISASTER RISK ASSESSMENTS**

Comprehensive Ward Based Risk Assessment Process have been conducted in partnership and in consultation with all local municipalities and stakeholders. Ward Based Risk Assessments for specific known hazards undertaken have been documented. The District has conducted Risk Analysis in all four local municipalities reflecting all hazards threatening the communities in all Wards. Based on this exercise, the district is aware of all prioritized hazards and risks as they have been observed and recorded continuously. Priority risks have been identified in all four local municipalities. All local municipalities have been assisted to develop their respective Disaster Management Sector Plans to be annexures in their municipal IDP's.

### **DISASTER RISK REDUCTION MEASURES**

ILembe District Municipality have developed the Disaster Risk Reduction (DRR) programmes to deal with identified disaster risks. Below are some of the DRR strategies

- Integrated Development And Service Delivery,
- Community Awareness Campaigns (budgeted for on an annual basis);
- Capacity Building Programmes(budgeted for on an annual basis);
- Installation Of Lightning Conductors(budgeted for on an annual basis);

The projects that were developed are categorised according to the hazards identified during the risk assessment process.

### **INCORPORATION OF DISASTER MANAGEMENT PLAN INTO IDP**

On an annual basis, iLembe District Municipality develops and submits the disaster management sector plan with tangible and implementable Disaster Risk Reduction (DRR) projects that are funded through municipal IDP processes. The District clearly indicates the budgeted projects for Disaster Risk Reduction in the sector plan which form an integral part of the municipality's IDP and the budget provisions for disaster management, includes:

- Social Relief (Blankets, Food Parcels and Plastic sheeting)
- Social Relief (Temporary Shelter)
- Community Awareness Campaigns
- Capacity Building Programmes
- Review Of The Disaster Management Plan
- Installation of lightning conductors

### **FIRE AND RESCUE SERVICES**

The District has not yet established Fire Brigade Services. Throughout the entire district, only KwaDukuza and Mandeni Local Municipalities have established mechanisms for firefighting capacity. KwaDukuza is performing the firefighting function in house with two Fire Stations that are located in Ballito and Stanger. Mandeni have outsourced the service to a Service Provider for a period of three years, where there is an expectation of skills transfer once the contract has expired. One of the challenges is that there is no firefighting capacity at Ndwedwe and Maphumulo Local Municipalities.

As a long term plan, and as part of iLembe District 5 year IDP, the District has plans to establish a firefighting service to ensure that there is adequate firefighting capacity even at Ndwedwe and Maphumulo Local Municipalities by 2022.

The following table highlights the status of fire services capacity at Mandeni and KwaDukuza local municipalities:

MUNICIPALITY	FIRE VEHICLES	FIRE PERSONNEL
--------------	---------------	----------------

Mandeni	<ul style="list-style-type: none"> <li>1 x Fire Engine (with 4000 L Water Capacity Foam Capacity)</li> <li>4x4 Skid Unit (Water Capacity 600L)</li> </ul>	<ul style="list-style-type: none"> <li>15 x Fire Fighters</li> <li>1 x Chief Fire Officer</li> </ul>
KwaDukuza	<ul style="list-style-type: none"> <li>4 x Rescue Pumps</li> <li>1 Skid Unit</li> <li>5 Utility Vehicles</li> <li>2 Water Tankers</li> </ul>	<ul style="list-style-type: none"> <li>1x Chief Fire Officer</li> <li>1x Division Officer</li> <li>2x Station Officers</li> <li>15 x Leading Fire Fighters</li> <li>3x Senior Fire Fighters</li> <li>36 x Fire Fighters</li> <li>1 x Admin Clerk</li> <li>2x General Assistants</li> </ul>

#### OVERALL STATUS OF DISASTER MANAGEMENT & FIRE SERVICES

Municipality	Disaster Management Unit Established	Fully Functional	Forums Established	Disaster Management Plans	Disaster Management Framework	Status of Municipal Fire Services	No. of Staff
ILembe	😊	😊	😊	😊	😊	😞	<b>D-4</b> <b>F- 0</b>
KwaDukuza	😊	😊	😊	😊	😞	😊	<b>D- 3</b> <b>F- 61</b>
Mandeni	😊	😞	😊	😊	😞	😞	<b>D-1</b> <b>F- 16 P</b>
Maphumulo	😊	😞	😊	😊	😞	😞	<b>D-1</b> <b>F- 0</b>
Ndwedwe	😊	😞	😊	😊	😞	😞	<b>D-3</b> <b>F- 0</b>
	<b>D - Disaster Management Official</b> <b>F – Fire-fighting Official</b> <b>P - Service Provider</b>			😊 <b>In Place</b> 😞 <b>Work in Progress</b> 😞 <b>Not Achieved</b>			

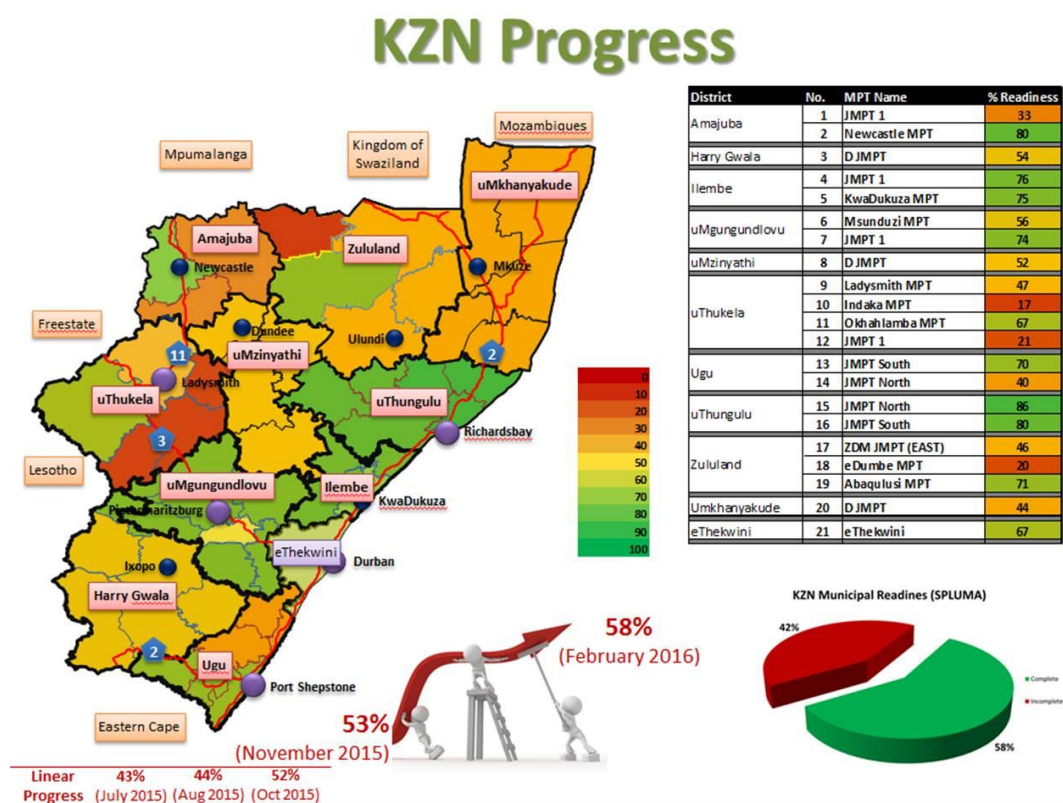
- Section 52 / 53 of the DMC Act – Have you conducted comprehensive disaster risk assessment in your area of jurisdiction? have you prepared a disaster management plan for your municipality? Do you have disaster risk reduction measures in place, in line with the identified risks? Is the plan incorporated into the IDP and budgeted for? Yes

## MUNICIPAL PLANNING

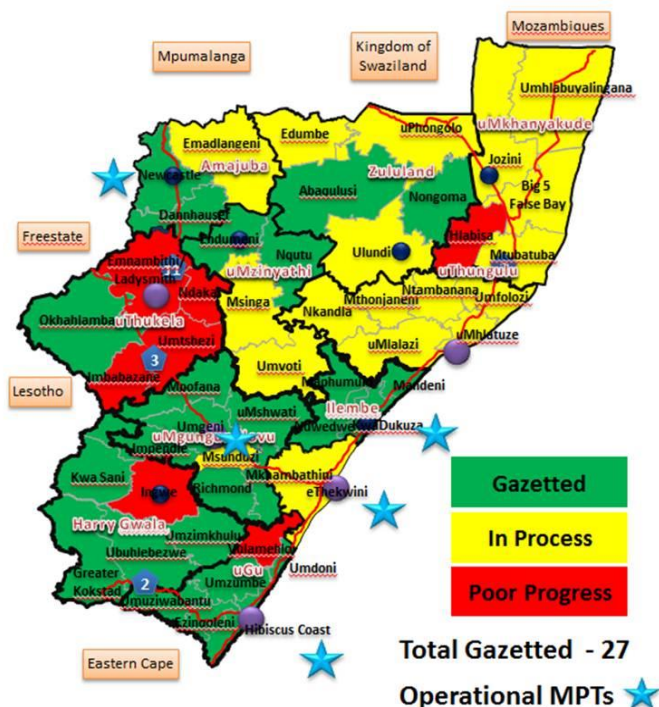
### IDP CO-ORDINATION

- 2016/17 IDP credibility score: 74.03%. 2017/18 - 2021/22 IDPs to be available by the next quarter update.
- Status of District Growth & Development Plan:
  - The district is finalizing its monitoring and evaluation plan. There are plans to also review the current District Growth and Development Plan which the Provincial Planning Commission has taken the task to assist in reviewing.
  - DGDP to be reviewed in April 2017, led by Office of the Premier and the Provincial Planning Commission.
  - Review process started on 18 April as part of the OTP lead PDGP/DGDP/IDPs alignment session.
- IDP Co-ordination and / municipal strategic planning challenges:
  - Continuous stakeholder buy-in and participation will be required to ensure the implementation of the DGDP.

### SPLUMA IMPLEMENTATION



## By-Laws



DMs	LMs
Amajuba	Dannhauser
	Newcastle
Harry Gwala	Greater Kokstad
	KwaSani
	Ubuhlebezwe
	uMzimkhulu
iLembe	KwaDukuza
	Mandeni
	Maphumulo
	Ndwedwe
Ugu	Ezingoloni
	Hibiscus Coast
	Umdoni
	Umwabantu
	Umgungundlovu
	Impendle
	Mkhambathini
	Mpofana
	Richmond
	uMngeni
	uMshwati
uMzinyathi	Endumeni
	Nquthu
uThukela	Okhahlamba
Zululand	AbaQulusi
	Nongoma

### SPATIAL PLANNING

#### Spatial Planning Capacity

There are currently three registered Professional Town and Regional Planners employed by the Municipality with one Professional Town and Regional Planner overseeing district level planning and the other providing support to the family of local municipalities as part of the Development Planning Shared Service, in addition to district level planning. Whilst the District has adequate capacity, additional junior Town and Regional Planners are required, in the interest of skills development and transfer.

#### Status of Spatial Development Frameworks

**Date of last review:** 2016/2017

**Spatial/ SDF Vision:** "To be a world class African Destination with excellent serviced and quality of life of its people."

**Outcomes of Assessment:** The 2017/18 SDF Assessment and subsequent MEC Letter notes that the SDF must provide a clear spatial picture of the location of the sensitive features within the district and how these features and structuring elements contribute to the spatial planning and desired spatial sustainability. Noting the vintage of the SDF, alignment and application to PGDS/P 2016 and PSEDs 2017 (latest provincial policy) is not forthcoming. These documents present a fresh/new/refined economic and development directives/linkages/value-chains that can be used to help improve/build upon the LED and Job Creation situation within the DM and LMs as a whole. SPLUMA requires municipal SDFs to include a longer term spatial development vision statement for the municipal area which indicates a desired spatial growth and development pattern for the next 10 to 20 years. An accompanying 5 year Implementation Plan is advised to be crafted as a conclusion of the SDF.

It is critical that at district level the SDF addresses Historic Spatial imbalances in development. It is worth noting that as a district with a considerable amount of rural/ traditional areas, accessibility to these areas as well as their servicing and development can be strategically articulated in line with the dynamics on the ground, as they appear at a district. The document does not indicate how the Municipality has addressed the 2015/2016 comments. It's recommended that the municipality include in the reviewed SDF a section on how the MEC comments have been addressed.

The municipality is commended for a well-structured Disaster Management Sector Plan. The Municipality needs to show commitment to environmental sustainability and viability through investing in financial and institutional arrangement to support the environmental management function in order to assist with more localized management plans. The strategic focus needs to be strengthened to look beyond the nodes and corridor focus to the potential expansion areas which will provide better guidance for local SDFs. The SDF highlights the need to priorities the development of a Rural Development Strategy in order to identify and address the challenges and needs of its rural communities. The SDF does not incorporated Department projects as outlined in the District Rural Development Plan, Rural Infrastructure Development and the Rural Enterprise and Industries Development (REID) programmes. The Strategies and interventions identified in the document need to be linked to implementation.

#### Status of schemes within Local Municipalities

LOCAL MUNICIPALITY/ ENTITY	MUNICIPAL AREA (km2)	SCHEME NAME/ AREA COVERED BY SCHEME	ESTIMATED SCHEME COVERAGE (km2)	DATE OF ADOPTION	LATEST DATE OF SCHEME REVIEW	PROGRESS TOWARDS WALL TO WALL SCHEME
ILembe DM	3260	n/a	n/a	n/a	n/a	The district has not adopted a generic Scheme Clauses to aid standardisation at a district level. The District has noted that the adopted KwaDukuza wall-to-wall Scheme 2016 will form the basis of any generic clauses, moving forward
KwaDukuza LM	735	KwaDukuza LM	735	24 November 2016	No review yet	Kwadukuza Lm single land use scheme is now adopted and in place
Mandeni LM	582	Mandeni Urban Scheme	265	24 November 2016	No review yet	Urban scheme over Mandeni Town, Sundumbili, Tugela Mouth, Isithebe adopted.



						Lm still defining program of action in terms of single land use scheme
Ndwedwe LM	1154	Ndwedwe Land Use Scheme (all parts of LM except commercial agricultural land (Act 70/1970))	790.69	30 May 2013	Nil	Commercial Agricultural land still to be incorporated into single land use scheme currently under review
Maphumulo LM	894	Maphumulo Town	1.40	22 January 2013	Nil	Preparation of rural land use scheme has commenced. Project currently within the TC consultation phase
<b>TOTAL</b>	<b>3270</b>		<b>889.66</b>			

#### **Spatial planning challenges**

- Uncontrolled ribbon development
- Habitat loss due to urbanization, industrial development
- Population increase within urban areas and decline in rural areas

#### **DEVELOPMENT INFORMATION SERVICES**

- **GIS capacity**

Mr. Rajan Munien, the GIS Manager at ILembe DM and other GIS Practitioners have been providing GIS support services to the District and two of the local municipalities namely; Ndwedwe and Maphumulo. Mandeni local municipality has appointed their own GIS Officer who commenced duty on the 1<sup>st</sup> August 2015. Another GIS Data Administrator, Ms Vuyo Nguza, is stationed at Ndwedwe municipality but providing GIS support services to both Ndwedwe local municipality and Maphumulo local municipality.

The GIS support ranges from SDF/IDP mapping, verification and mapping of municipal assets, SPLUMA, general mapping, etc Mr. Munien attends Provincial GIS forum meetings which are convened by Cogta DIS.

- **Status of GIS**

The GIS unit at ILembe District Municipality is functional as it provides GIS services required by ILembe District family. The Unit has the necessary hardware, software, data and operational policies to provide GIS services to its clients.

- **GIS challenges**

Cogta DIS is unaware of any GIS operational challenges at ILembe District municipality.



## LAND USE MANAGEMENT

- **Implementation of legislation (Tools and structures)**
  - The Department of Rural Development and Land Reform (DRDLR), which is an implementing department has drafted generic planning by-laws for municipalities. Municipalities may customize these by-laws to suite their requirements. DRDLR and Department of Cooperative Governance and Traditional Affairs (COGTA), South African Local Government Association (SALGA) agreed to introduce interim arrangements to ensure that planning applications are processed while municipalities are busy with the adoption and gazetting of by-laws. Hence, this Province is utilizing the KZN Planning and Development Act, 2008 (KZNPDPA) application process (Schedule 1) together with Spatial Planning and Land Use Management Act (SPLUMA), Act No. 16 of 2013 institutional structures (Municipal Planning Tribunal, appointment of an Authorized Officer and the use of either EXCO or an external body as its Appeal Authority).
  - In their contact sessions with municipalities DRDLR, COGTA and SALGA have ensured that each municipality understands transitional arrangements and SPLUMA requirements to form new decision making bodies and the need to categorize land development applications, and delegate certain applications to appropriately planning qualified staff to approve in terms of delegated authorities.
  - Whilst engaging officials, the roles and responsibilities of the role players have been clearly defined in terms of delegations and this has been in accordance with the nature and type of applications as per municipal generic by-laws since some applications will be dealt with by the municipal councils whilst some by the Authorized Officers (AO) and Municipal Planning Tribunals (MPTs).
  - The majority of municipalities within the KZN Province have opted for an Executive Committee (EXCO) as an appeal authority.
  - With the exception of KwaDukuza Municipality all local municipalities in the district have formed a joint MPT which has not been gazetted.
- **Land development applications (compliance with legislated time norms)**
  - The District has processed 11 applications in terms of the by-laws during the 3<sup>rd</sup> Quarter (01 October 2017 to 31 December 2017). All applications to date meet the specified time norms for processing (100%).
- **Land development challenges-**
  - Municipal delegations not finalized at municipal level.
  - Municipalities are not Spatial Planning and Land Use (SPLUMA) compliant at present.

## LOCAL ECONOMIC DEVELOPMENT

ILEMBE DISTRICT MUNICIPALITY			
Municipal LED Unit existence	Yes X	No	Number of personnel employed at the municipal LED Unit Staff personnel is 24
Total % of municipal budget allocation to LED		LED budget allocation in percentage is 3%	
LED strategy aligned to NDP, PGDP & Poverty Eradication	Yes	Adopted in December 2015	
Municipal EPWP phase 3 policy in place	Yes x	Adopted	
Informal Economy Strategy/Plan in place	Yes	Adopted	
Is there clear Strategy/Plan on engagement of LED stakeholders to ensure its functionality	Yes		
LED forum in place and functional	Yes	LED Forum sits every quarter and are fully functional	
Challenges facing the implementation of LED in this municipality	Funding, social facilitation not has been done properly, no proper community engagement, no funds for operations.		

## **PILLAR THREE: GOOD GOVERNANCE**

### **Status of IGR**

The following Intergovernmental Relations structures have been established within the Ilembe District and its family of municipalities:

1. Mayors Forum
2. Municipal Managers Forum
3. District Area Finance Forum
4. Corporate Services Forum
5. Planning & Development Forum
6. Infrastructure Forum
7. Communications Forum
8. OSS District Task Team

However, post the assessment conducted by Cogta, (Intergovernmental Relations Directorate) in July 2017, the following forums has been identified as functional:

1. District Mayors Forum
2. Municipal Managers Forum
3. Corporate Services Forum
4. Planning & Development Forum
5. Communications Forum
6. OSS District Task Team

However the Infrastructure Forum is not functional and have not met since March 2017.

### **FREQUENCY OF MEETINGS**

Of the functional for a, the District Mayors Forum, District Area Finance Forum and Corporate Services and OSS District Task Team structures convene on a quarterly basis. The remaining functional fora meet on a monthly basis. The assessment verified that the District Speakers Forum, Internal Auditors Forum, DGITOC Forum, Risk Management Forum, PMS Forum Disaster Management Forum meet on a quarterly basis and that the LED Forum meet Bi-monthly.

### **AGENDA SETTING**

Through the assessment, it was reported that the Local Municipalities are consulted in submitting items for the Agenda of the For a. Reports from the Sub Technical For a are included as well as, Resolutions taken at MuniMec & Technical MuniMec, the implementation of the Radical Economic Transformation Programme, Back to Basics Programme, Functionality of the IGR Structures, strategic Pronouncements from the State of the National Address, State of the Province Address and Budget Speech, the Implementation and monitoring of the EPWP Programme, Resolutions from Premiers Coordinating Forum, Implementation of the Cabinet Lekgotla Resolutions and Sakuma Sakhe

Programme and the Participation of Traditional Leaders in IGR structures are incorporated onto the Agenda. However the items on Cabinet Lekgotla Resolutions, Premiers Coordinating Forum Resolutions and Cogta Technical MuniMec and MuniMec Resolutions can be improved.

### **RESOLUTION REGISTER / DECISION MATRIX**

The Assessment established that a Resolution Register has not yet been developed and implemented at the For a to track the decisions/resolutions taken at the meetings. However, it was confirmed that only the minutes of the meetings are circulated to all for a within the District. Further matters unresolved at Municipal Managers Forum and District Mayors Forums have not yet being escalated to Technical MuniMec and MuniMec respectively.

### **INTEGRATED CALENDAR**

Through the assessment it was established that there is an adopted IGR Calendar for the District. Local Municipalities are consulted when the IGR Calendar for the District was drafted and there is a district wide comprehensive IGR Calendar.

### **GENERAL**

Through the assessment it was established that IGR is not considered as a core function. Further it was confirmed that all IGR For a meetings are given a minimum of 7 day notice prior to convening and the documents for the meeting is circulated well in advance to prepare adequately for the meeting. There is a dedicated IGR official at the District Municipality located within Corporate Services. Further all Sector Departments are invited to attend IGR For a in the District. The Municipal Managers Forum was held on the 07 September and the Mayors Forum was held on the 07 September 2017.

#### **Council meetings held**

9

#### **Functionality of Councils**

No reported challenges

### **Municipal Investigations and Anti-Corruption**

#### **PREVENTION**

##### *Anti-corruption program:*

- (a) Before the 1<sup>st</sup> of April CoGTA: Municipal Investigations developed a standard assessment tool to check compliance with anti-corruption measures in all 54 municipalities. On 18 April 2017 a circular with the anti-corruption assessment questionnaire was disseminated to all municipalities for their response. All responses were analysed and each given a score based on their level of compliance with anti-corruption measures.

- (b) For the first quarter 14 Municipalities with low and unsatisfactory scores were invited to a meeting held on 12 June 2017 to discuss the support required by them from CoGTA in order to assist them to review their strategy and to provide those who did not have a strategy in place with the Cogta's standard municipal anti-fraud and anti-corruption strategy for adaption and adoption by their respective Councils.

*Fraud risk Management:*

On the 12<sup>th</sup> of June 2017 a meeting was called with 14 municipalities which did not obtain satisfactory scores on the assessed questionnaire, one of reasons for the meeting was to assist them to update their fraud risk registers and to enquire if their municipalities had an adopted anti-fraud and anti-corruption strategy or policy.

The Department plans to target 14 municipalities per quarter. Ilembe Municipality was one of the high scoring municipality and will be invited at a later stage to establish the level of support required.

**INVESTIGATION**

No investigation currently underway

**INVESTIGATIONS**

- (a) There are no investigations underway.

**TRADITIONAL AFFAIRS**

**Traditional leaders' participation in Council structures**

- Daniel Zakhele Gumede
- Makhosini Wellington Qwabe
- Victor Thulasizwe Ngcobo
- Sibongiseni Khumalo
- Nkosikhona Andries Bhengu
- Siphamandla Artwell Hlongwa

## **PILLAR FOUR: SOUND FINANCIAL MANAGEMENT**

### **1. EXECUTIVE SUMMARY**

#### **Audit Overview**

Ilembe District Municipality received a clean audit opinion for the 2015/2016 and 2014/2015 financial years. The number of audit findings were 3 2015/2016 financial year.

#### **Financial Health Overview**

An analysis of the key financial ratios and trends indicates that the municipality's financial affairs are stabilising but still recovering from the effects of the drought. Debt collection and credit control processes are being stringently enforced to improve collection levels.

#### **Status of Posts**

The post of the Municipal Manager is permanently filled. The post of the chief financial officer is permanently filled. The Municipal Manager, CFO and Supply Chain Manager have achieved their minimum competency levels as per the minimum competency levels regulations.

#### **Financial Compliance**

The municipality has complied with 100% (5 out of 5 compliance matters) of the financial compliance matters tested during the quarterly assessment undertaken.

### **2. SCOPE OF ASSESSMENT**

The scope of the assessment is limited to the first quarter of the 2017/2018 municipal financial year which includes the period 01 July 2017 to 30 September 2017. The assessment focused on seven key areas in respect of which this report will highlight findings, challenges and recommendations as follows:

- Audit report status limited to financial matters only;
- Revenue and debtors management;

- Expenditure and creditors management;
- Liquidity issues;
- Asset management;
- Financial Compliance – These matters are only tested for the relevant three months during the quarter under review.; and
- Financial governance - These matters are only tested for the relevant three months during the quarter under review.

The municipality did not provide the following information during the assessment:

- Status of the audit action plan
- General ledger accounts
- Trial balance
- Procurement plan for 2017/2018

### 3. AUDIT REPORT STATUS

Table 1 below reflects the status of the 2015/2016 audit issues:

Details	2015/2016	Financial Period	Number of audit report queries resolved	% report queries resolved
Total Number of audit report issues for the current year	3	Q1	Not provided	Not provided
Total Number of audit report issues in previous financial year	3	Q2		
Total number of recurring audit report issues	3	Q3		
% recurring issues	100%	Q4		

3 audit issues were raised in the audit report, of which all 3 were emphasis of matter items. Details of the above are as follows:

## Emphasis of Matter

- The reversal of the impairment amount of R83.66 million was as a result of significant increases in the remaining useful lives of infrastructure assets.
- A material water loss of R77.82 million was incurred mainly due to illegal connections, main and connection leaks and reservoir overflows.
- A material debt impairment loss of R23.8 million was raised against the provision for bad debts due to slow paying customers.

## Recurring Audit Queries

100% (3 of 3 issues) recurred in the current year relating to significant impairment of assets, material water losses and material debt impairment. The amount relating to the impairment has decreased from the previous year. The rand value of water and electricity losses has increased from the previous year. The municipality has initiatives The Municipality needs to change its approach to ensure that the underlying root cause is being adequately addressed. SMEC South Africa has been appointed and is currently addressing the asset impairment issues with a view to informing the operations and maintenance plans to address impairment in assets. This process is directly linked to the water distribution losses but will improve in the long term.

The implementation of the debt collection strategy is an on-going process and is currently being reviewed to address areas with slow progress.

## Audit Action Plan

The status of the audit action plan was not provided.

## 4. FINANCIAL MANAGEMENT AND PERFORMANCE

### 4.1 REVENUE AND DEBTORS MANAGEMENT

Details	Water	Sanitation	Total
Budgeted Revenue	41 043 796	14 688 456	55 732 252
Billed Revenue	23 871 881	14 949 674	38 821 555
Actual Collection	25 445 000	4 847 000	30 291 000
Variance – budget vs actual	-17 171 915	261 218	-16 910 697
Collection rate	106.6%	32%	78%

The municipality has budgeted a total of R55.7 million for service charges revenue for the period ended 30 September 2017 and billed R38.8 million which has resulted in a difference of R16.9 million. The decrease was mainly attributable to the drought levy which was



budgeted for but has not been implemented. The collection rate on water is 106.6% which is an indication that there is some recovery of debtors more than 30 days. The recovery rate on sanitation is low at 32%. These percentages are purely based on collections in relation to billing and does not take into account the debtors opening balances. Debt collection processes are being implemented including the appointment of a debt collector, however, progress is very slow and will show progress over the longer term. The majority of Revenue is generated from water services which comprises 61% of total billed revenue indicated above. The information above was extracted from the mapped trial balance which differs from the section 71 information provided in table C4 for the quarter. Concerns are raised over potential inaccuracies in the section 71 report which is included in the section 52 d report.

Table 3 below reflects the status of Revenue and Debt Management and debtors by category:

Details	Yes/No	Financial Period	Organs of State	Commercial	Households	Total
Revenue raising and collection strategy	Yes	Q1	23 301 179	8 033 498	190 435 919	221 770 596
		Q2				
Debt Management strategy	Yes	Q3				
		Q4				

The municipality has an approved Revenue raising and collection strategy which is being implemented. The municipality has an approved Debt Management strategy which is being implemented.

Debtors outstanding for more than 120 days amounted to R186 885 955 as at 30 September 2017 comprising 84% of total outstanding debtors.

### Reconciliations

The debtor's reconciliations for the three months ended 30 September 2017 are up to date and are being performed on a monthly basis.

## 4.2 EXPENDITURE AND CREDITORS MANAGEMENT

Table 4 below reflects the status of expenditure management:

Details	Yes/No	Details	OPEX	CAPEX	MIG
Cost Reduction strategy	Yes	Budget	144 900 000	86 975 000	36 880 000
		Actual	132 542 724	118 530 000	57 614 877
Procurement Plan 2017/2018	Not received	Difference	12 357 276	-31 555 000	-20 734 877
		% of budget spent	91%	136%	156%

### Cost Reduction Strategy

The municipality has an approved cost reduction strategy which is being implemented.

### Procurement Plan

The approved procurement plan for 2017/2018 has not been provided by the municipality.

### OPEX

The municipality spent R132.5 million of its operating budget as at 30 September 2017 comprising 91%.

### CAPEX

The municipality spent R118.5 million of its capital budget as at 30 September 2017 comprising 136% of the pro-rata budget. The spending on MIG is at 156%.

### Creditors

Creditors are not paid within 30 days. Creditors to the value of R14 319 000 was outstanding for more than 30 days at 30 September 2017. This is due to the cash flow challenges experienced by the municipality.

### Section 36 Financial Deviations

Table 5 below reflects the section 36 deviations for the period:

<b>Financial Period</b>	<b>Section 36 deviations: Number</b>	<b>Section 36 deviations: Amount</b>	<b>Main Reasons</b>
Q1	<b>None</b>		
Q2			
Q3			
Q4			
<b>Total</b>			

None

#### **4.2.1 Section 32 Appointments**

Table 6 below reflects the section 32 appointments for the period:

<b>Financial Period</b>	<b>Section 32 appointments: Number</b>	<b>Section 32 appointments: Amount</b>	<b>Validated by Internal Auditor (Yes/No)</b>
Q1	<b>None</b>		
Q2			
Q3			
Q4			
<b>Total</b>			

#### **4.2.3 Unauthorised, Irregular, Fruitless and Wasteful expenditure (UIFW)**

Table 7 below reflects UIFW for the period:

<b>Financial Period</b>	<b>Unauthorised Expenditure</b>	<b>Irregular Expenditure</b>	<b>Fruitless and Wasteful Expenditure</b>	<b>Total</b>
Q1	<b>NIL</b>	<b>NIL</b>	<b>NIL</b>	<b>NIL</b>
Q2				
Q3				
Q4				
<b>Total</b>				

The UIFW registers reflect a NIL balance.

#### **4.2.2 OTHER EXPENDITURE MANAGEMENT ISSUES**

##### **Employee Related Costs**

The employee related costs of 35% is well within the norm range of between 25% – 40%.

##### **Free Basic Services**

The municipality has spent 30% of its allocation of R11 667 060 on free basic services relating to water.

#### **4.3 LIQUIDITY**

Table 7 below reflects the liquidity position as at 30 September 2017:

<b>Financial Period</b>	<b>Cost Coverage</b>	<b>Current Ratio</b>	<b>Are unspent grants cash-backed</b>
Q1	<b>1.78 months</b>	<b>1.2:1</b>	<b>Yes</b>
Q2			
Q3			
Q4			

<b>Total</b>			
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The Cost coverage ratio of 1.78 months is poor compared to the norm of 1 to 3 months and the current ratio of 1.2 is below the norm of 1.5 to 2. Unspent grants are cash-backed as at 30 September 2017. Provincial Treasury has assessed the budget as unfunded.

## ASSET MANAGEMENT

Table 8 below reflects the status of asset management for the period:

Details	Yes/No	Financial Period	% R&M of PPE budgeted	% R&M spent versus the budgeted R&M	FAR Reconciliations
Operations and Maintenance Plan	Yes	Q1	2.62%	54%	Yes
		Q2			
Procurement Plan	Not provided	Q3			
		Q4			

## Repairs and maintenance

The repairs and maintenance budget is below the norm of 8% and needs to be improved in the next budget. The municipality has spent 54% of its repairs and maintenance budget for the period ended 30 September 2017.

The municipality has an Operation and Maintenance plans in place.

## Fixed Asset Register and Reconciliations

The fixed asset register is updated monthly and depreciation is calculated monthly.

## 5. FINANCIAL COMPLIANCE

The following compliance matters were reviewed during this assessment:

<b>Compliance Matters</b>	<b>Yes</b>	<b>No</b>
1. Did the accounting officer submit the monthly report on the budget to the mayor, provincial treasury and National Treasury – within 10 working days of start month?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
2. Did the Mayor submit quarterly (section 52) report for period ending 30 September on implementation of the budget and financial state of affairs of the municipality to council?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
3. Did the municipality place quarterly (section 52) report on budget implementation on the municipal website?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
4. Did the municipality report any unauthorised, irregular or fruitless and wasteful expenditure in terms of s32 of the MFMA?	<input type="checkbox"/>	<input checked="" type="checkbox"/>
5. Did the accounting officer of a municipality place on the website documents referred to in section 21A of the Municipal Systems Act?	<input checked="" type="checkbox"/>	<input type="checkbox"/>

## **FINANCIAL GOVERNANCE**

The following compliance matters were reviewed during this assessment:

<b>Governance Matters</b>	<b>Yes</b>	<b>No</b>
1. Is the Municipal Managers post filled?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
2. Is the Chief Financial Officers post filled?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
3. Did the audit committee meet this quarter?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
4. Did the audit committee report to council this quarter? (i.t.o Circular 65)	<input checked="" type="checkbox"/>	<input type="checkbox"/>

5. Is the Internal audit unit outsourced?	<input type="checkbox"/>	<input checked="" type="checkbox"/>
6. Does the municipality have a risk based internal audit plan?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
7. Did the Municipal Public Accounts Committee meet this quarter?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
8. Is the Municipal Public Accounts Committee investigating matters relating to UIFW and providing recommendations to Council including recommending disciplinary processes?	<input checked="" type="checkbox"/>	<input type="checkbox"/>

## 6. SUPPORT PROVIDED

- CoGTA assisted the municipality to address a dispute relating to the sewer tariff for 2017/2018 financial year.
- Various meetings were held to gain an understanding of the issues including meeting with leadership, officials and the business community representatives.
- A mediation meeting was held on 22 August 2017 between Ilembe Municipality and the Task Team comprising of the business community wherein Mrs. HB Krishnan was the mediator.
- A review of the By-law and Tariff policy was undertaken with respect to the sewer tariff and the municipality was provided with the following findings for attention.
- A report was compiled and provided to the municipality.
- The municipality was advised to revise the budget in accordance with the resolutions taken and review the methodology for the next financial year's budget.

Further support requested

- The CFO requested a meeting with CoGTA to provide advice on how to implement the resolutions. The CFO was advised to review each account for accuracy in terms of the valuation component and relevant calculations for the sewer tariff. A meeting is set for January 2018

## 7. CONCLUSION AND RECOMMENDATIONS

## **7.1 CONCLUSION**

The main areas that requires focussed attention is to address the cash flow challenges and implement stringent debt collection processes. These current initiatives must be continuously assessed and revised where necessary to obtain the desired results.



## **PILLAR FIVE: BUILDING CAPABILITIES**

### **STATUS OF SENIOR MANAGER POSTS WITHIN THE ILEMBE DISTRICT**

The status of Senior Manager posts at the Ilembe District are as follows:

<b>SUMMARY</b>		<b>TOTAL POSTS: 30</b>	<b>TOTAL VACANCIES: 5</b>	<b>% VACANT: 17%</b>
<b>MUNICIPALITY</b>	<b>NUMBER OF POSTS FILLED</b>	<b>FILLED POSTS</b>	<b>VACANT POSTS</b>	<b>STATUS OF VACANT POSTS AND RELATED MATTERS</b>
<b>ILEMBE DC 29</b>	3 of 5	CFO Director: Corporate Services Director: Technical Services	Municipal Manager Director: Community Services	Municipality is finalising the recruitment process of the post of the Municipal Manager and Director Community Services
<b>Mandeni Municipality</b>	5 of 6	MM CFO Director: Corporate Services Director: Technical Services Director: Community services and public safety	Director: Economic Development	Recruitment process is underway, Post was advertised with a closing date on 1st September 2017.
<b>KwaDukuza Municipality</b>	9 of 9	MM CFO Director: Corporate Services Director: Community Safety Director: Corporate Governance Director: Economic Development and Planning Director: Civil Engineering Services Director: Community Services Director: Electrical Services	Nil	
<b>Ndwedwe Municipality</b>	3 of 5	MM Director: Infrastructure and Technical Services Director: Corporate Services	1.Economic Development & Planning 2.CFO	1. The Municipality is finalizing the recruitment process.  2. Recruitment process is underway
<b>Maphumulo Municipality</b>	4 of 5	MM Director: Economic	Director: Technical Services	Post will be re-advertised as no suitable

		Development & Planning Director: Corporate Services CFO		candidate was found.
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## DISTRICT MUNICIPAL PERFORMANCE PROFILE

The objective of the Back to Basics Programme, which was officially launched at the Presidential Summit on 18 September 2014, is to ensure a focused and strengthened local government by getting the basics right and together with other spheres, provide basic services efficiently and effectively and in a caring manner.

The Back to Basics Programme was officially launched in KwaZulu-Natal on 17 February, 2015. The monitoring of municipal service provision efficiency and effectiveness is a pivotal aspect of the implementation of the Back to Basics Programme, and as such, the Department has implemented a quarterly assessment and monitoring process, facilitated through the completion of a Quarterly Provincial Back to Basics Template.

An initial assessment for 26 municipalities, categorized as *Challenged* or *Requiring Intervention* was concluded during December, 2014. Following this, an assessment of all 61 municipalities had been facilitated and concluded during assessment visits conducted from 08 February to 12 February 2016 for Quarter 2 2015/16 Financial year. These templates were analyzed and subsequent scoring of municipalities was done in line with the 5 pillars and the main functions and mandates of municipalities.

Circular 10 of 2016 and the revised Provincial template were submitted to all Municipalities within KZN informing them of the assessment visits for the 1st quarter of the 2016/2017 financial year. The assessment visits were conducted for all 54 Municipalities. During the assessment visits, Municipalities were presented with their 1st quarter assessment and gap analysis, and subsequently given an opportunity to complete all outstanding information, and/or provide the required additional information for assessment purposes. Municipalities were also assisted in understanding the revised requirements of the single reporting system. Information provided by all 54 Municipalities was verified and/or confirmed by the business units prior to the assessment visits.

Circular 14 of 2016 and the revised Provincial template were submitted to all Municipalities within KZN informing them of the assessment visits for the 2nd quarter of the 2016/2017 financial year. The assessment visits were conducted for all 54 Municipalities. During the assessment visits, Municipalities were presented with their 2nd quarter assessment and gap analysis, and subsequently given an opportunity to complete all outstanding information, and/or provide the required additional information for assessment purposes. Municipalities were also assisted in understanding the revised requirements of the single reporting system. Information provided by all 54 Municipalities was verified and/or confirmed by the business units prior to the assessment visits.

Circular 3 of 2017 and the revised Provincial template were submitted to all Municipalities within KZN informing them of the assessment visits for the 3<sup>rd</sup> quarter of the 2016/2017 financial year. The assessment visits were conducted for all 54 Municipalities. During the assessment visits, Municipalities were presented with their 2nd quarter assessment and gap analysis, and subsequently given an opportunity to complete all

outstanding information, and/or provide the required additional information for assessment purposes. Municipalities were also assisted in understanding the revised requirements of the single reporting system. Information provided by all 54 Municipalities was verified and/or confirmed by the business units prior to the assessment visits.

Assessment visits for Quarter 4 of the Municipality's 2016/2017 financial year were conducted in August/September 2017 following Circular 5 of 2017 and the Provincial template that were sent to all Municipalities within KZN informing them of the Quarter 3 B2B Assessments. The assessments were conducted for all 54 Municipalities. During the assessment visits, Municipalities were presented with their 4th quarter assessments and gap analysis, and subsequently given an opportunity to complete all outstanding information, and/or provide the required additional information for assessment purposes.

The ILembe District Municipality was categorized as "Functional" as part of this process. The assessment for the ILembe District Municipality concluded the following scoring:

<b>BACK TO BASICS PILLAR</b>	<b>2016/2017 Q1 SCORE</b>	<b>2016/2017 Q2 SCORE</b>	<b>2016/2017 Q3 SCORE</b>	<b>2016/2017 Q4 SCORE</b>
Putting People First	N/A	N/A	N/A	N/A
Delivering Basic Services	62.50%	62.50%	62.50%	62.50%
Good Governance	116.67%	100.00%	100.00%	100.00%
Sound Financial Management	60.00%	70.00%	78.26%	73.91%
Building Capable Local Government Institutions	75.00%	87.50%	87.50%	87.50%
<b>TOTALS</b>	<b>77.08%</b>	<b>80.00%</b>	<b>83.02%</b>	<b>81.13%</b>

A support plan to address the key challenges, as identified for the ILembe District Municipality, was prepared and is being implemented.

#### **STATUS OF MUNICIPAL ORGANISATIONAL PERFORMANCE MANAGEMENT**

An assessment was conducted of the status of performance management in all 54 municipalities through a PMS Status update which is collected at the Districts PMS Forum.

The status of performance management for the ILembe District Municipality is as follows:

<b>PMS Aspect:</b>	<b>Status:</b>
a. Progress on addressing Auditor General Queries for the 2015/2016 financial year	None received
b. 2016/2017 Quarter 4 Performance Assessments/Evaluation of Section 54/56 Managers	Q4 assessments will take place once the APR has been audited by the AG and approved by Council
c. Submission of 2016/2017 Annual Performance Report to: 1. Internal Audit 2. Performance Audit	1. Yes. 25/07/2017 and 14/08/2017 2. Yes. 29/08/2017 3. Not yet submitted to Council. The APR was submitted to MANCO on the 04/09/2017

<b>PMS Aspect:</b>	<b>Status:</b>
3. Council 4. Auditor General	4. 31/08/2017
d. Has Internal Audit prepared and submitted a report on the review/audit of the 2016/2017 Annual Performance Report to the Performance Audit Committee	Yes internal audit had submitted a draft report on the APR at the Audit Committee meeting which took place on the 29/08/2017
e. Adoption of 2017/2018 Organizational Scorecards and SDBIP's	Yes
f. Submission of 2017/2018 Organizational Scorecard and SDBIP to Internal Audit (Please provide the date)	Circulated EXCO/Council
g. Has Internal Audit prepared a report on the review/audit of the 2017/2018 Organizational Scorecard and SDBIP?	Submitted
h. Publication of approved 2017/2018 SDBIP	Yes
i. 2017/2018 Performance Agreements of Section 54/56 Managers: 1. Prepared and signed by Section 54/56 Managers 2. Made public - MFMA S 53 (3) (b) 3. Submission to MEC within 14 days	1. Yes 2. Yes, it has been publicized in the local newspaper as well as made public in the IDM website 3. Yes, submitted to COGTA
j. OPMS Challenges	None

## **CAPACITY BUILDING**

### **Capacity Building Strategy**

The Business Unit developed a Provincial Capacity Building Strategy in conjunction with other relevant stakeholders, namely municipalities, sector departments, LGSETA and SALGA during the 2014/2015 financial year. The Capacity Building Strategy seeks to coordinate all capacity building programmes targeting municipalities. To this effect, a Provincial Capacity Coordinating Committee was established comprising of all stakeholders involved in developing capacity of municipalities. Each stakeholder provides information on the capacity building initiatives it will be implementing. The Business Unit has developed a comprehensive provincial capacity building plan based on inputs received from all stakeholders. The database indicates the kind of support each municipality will be receiving during the financial year.

The capacity building database was shared with each district municipality to share with its locals on the support that the municipalities will be receiving from stakeholders and by when will such support be provided.

### **Gender Policy Framework for Local Government**

The Ilembe district municipality has developed an Employment Equity Plan. As per the organisational structure, the top management level has 5 approved posts. All posts have been filled. A total of 2 posts are occupied by males while 3 are occupied by females.

The municipal buildings are however not user-friendly to the people living with disability. The municipal council building is a multi-storied. There are no escalators or ramps for wheel chaired-bound individuals. This state of affairs somehow discriminates against the disabled individuals and as a result contradicts the Bill of Rights as enshrined in Chapter 2 of the Constitution, Act No. 108 of 1996.

Below is the Gender representation of the Senior Management level within the District.

Municipality	Approved	Filled	Gender	
			Males	Females
Ilembe	5	5	2	3
Mandeni	6	6	5	1
Kwadukuza	9	9	9	0
Ndwedwe	5	2	2	0
Maphumulo	5	2	2	0

### **Councillor Development**

Subsequent to the Local Government elections held on 03 August 2016, SALGA conducted the Integrated Councillor Induction Programme which was attended by 167 Councillors within the district. The Induction Programme was followed by the Sector-Based Councillor Orientation Programme implemented from October 2016 to February 2017 by the department. A total of 136 Councillors attended the orientation programme.

### **Councillor Skills Audit**

Councillor Skills audit was conducted during the Councillor Sector Based Orientation Programme which was conducted from October 2016 to February 2017. Below is a table outlining the Educational levels of all Councillors who participated in the Skills audit within the District.

Municipality	Audited	Doctorate	Masters	Honours	Degree	B-tech	National Diploma	Diploma	National Certificate	Certificate	Matric	Further Education (Gr 10-12/Std 8-10)	General Education (Gr 1-9/Std 0-7)	No Schooling	Total	Blanks
Ilembe District	14	0	0	2	1	0	3	0	1	0	3	2	1	0	13	1
Ndwedwe	22	0	0	0	1	0	1	2	0	3	10	3	1	1	22	0
Maphumulo	21	0	0	2	2	0	3	1	2	2	3	3	2	0	20	1
Mandeni	30	0	0	0	4	0	1	1	7	2	6	5	2	1	29	1
KwaDukuza	27	0	0	2	1	0	3	4	0	6	4	4	2	0	26	1

### Skills Development

Section 68 of the Municipal Systems Act provides that municipalities must develop its human resource capacity to a level that enables it to perform its functions and exercise its powers in an economical, effective, efficient and accountable manner and must comply with the Skills Development and the Skills Development Levies Acts. Municipalities should further make provision in their budget for the development and implementation of training programmes. Municipalities are required in terms of Section 3 of the Skills Development Levies Act, to pay a levy of not less than 1% of the total amount of remuneration paid or payable by an employer to its employees.

During the 2016/2017 financial year, all the municipalities in the Ilembe district submitted Workplace Skills Plans to the LGSETA. The Skills Development levy was paid to the LGSETA.

